



## BAY VIEW ALLIANCE

### Leadership for Learning in Higher Education

The Bay View Alliance is an international network of research universities exploring strategies for cultural change to support and sustain the widespread adoption of instructional methods that lead to better student learning.

#### Member Institutions:

Indiana University Bloomington  
Queen's University  
University of British Columbia  
University of California Los Angeles  
University of Colorado Boulder  
University of Kansas  
University of Massachusetts Amherst  
University of North Carolina at Chapel Hill  
University of Saskatchewan  
University of South Florida

#### Research Action Clusters (RACs)

The campus-based interventions at the heart of the BVA are organized as four Research Action Clusters. Themes are:

1. Collaborative Course Transformation
2. Learning Outcomes Assessment
3. Learning Analytics for Program Development
4. Evaluating Teaching

#### Core Ideas

- Much is known about effective teaching. The next challenge is finding ways to implement what is known more widely.
- Significant improvements in teaching and learning require a change in academic culture. Leadership at all levels is critical to cultural change.
- The academic department is a key unit for implementing and evaluating interventions to improve the culture of teaching and learning.
- Working in a network of similar institutions, sharing ideas and evidence, increases the opportunity for good ideas to emerge and spread.